



**In this edition:**

**TAX TICKLERS** ..... 1

**ENHANCING THE VALUE OF OWNER-MANAGED BUSINESS** ..... 1  
Starting the Transition Early

**SALARIES TO FAMILY MEMBERS** .. 2  
Amounts Paid Must be Traceable

**PROVIDING SUPPLIES TO YOUR CONTRACTORS** ..... 2  
GST/HST Issues

**DIRECTOR LIABILITY** ..... 3  
Properly Resigning

**LIFE INSURANCE POLICIES** ..... 3  
Using Tracking Shares

**HOLDING DIGITAL ASSETS IN RRSPs** ..... 4  
Pitfalls and Possibilities

**WITHDRAWING FROM FAMILY RESPs** ..... 4  
Flexible Planning Possibilities

**WORKSPACE IN HOME CLAIMS** ..... 5  
CRA Reviews

*This publication is a high-level summary of the most recent tax developments applicable to business owners, investors, and high net worth individuals. Enjoy!*

**TAX TICKLERS... some quick points to consider...**

- **CRA** recently sent out processing **review letters in error** to some taxpayers rather than their authorized representative. If you received a letter from CRA that appears unusual, please contact us.
- A Court recently **denied** an individual's **travel expenses as no log was maintained** in respect of the travel. The Court did not accept an estimate of business travel based on the locations where contracts were signed.
- A recent report found that **more than 80% of Canadian parents do not understand** the benefits of **Registered Education Savings Plans (RESPs)**. That said, nearly half of adult Canadians currently contribute or have contributed to an RESP.



**ENHANCING THE VALUE OF OWNER-MANAGED BUSINESS: Starting the Transition Early**

Many owner-managers are shocked at both the **difficulties in finding a buyer** for their business and the **low prices** an owner-managed business often commands.

A recent Intelligent Work article (How Does 10x-ing Value Work in an Owner-Managed Business?, John Mill) discussed guidance provided to **Harvard MBA** students regarding investing in **owner-managed businesses**. That guidance included the reality that these businesses with earnings between \$750,000 and \$2 million tend to be priced at **3x to 5x earnings before interest, taxes, depreciation and amortization (EBITDA)**, as compared to **6x to 12x earnings** for larger companies with EBITDA of more than \$5 million. In addition, most **owner-managers are forced to sell** due to **age or health** issues and such **distress sales** generally result in **lower multiples**.



Often, **investors do not want to be owner-managers**, and as such, will **employ** another individual to run the business. This further reduces the value of owner-dependent businesses.

**Tax Tips & Traps**

Some strategies to **grow the value** by focusing on the **qualities that command higher multiples** include the following:

- **competent management** that is not **owner-dependent**;
- **lean systems**;
- **engaged employees**; and
- a **solid track record of EBITDA growth**.

The article suggested a **10-year track record of 18% EBITDA growth** (an average for the successful expanding of small businesses) as an appropriate target.

**ACTION ITEM: Starting the discussion on how to maintain and enhance the value of an owner-managed business should be commenced many years before the anticipated sale or transition.**

---

### **SALARIES TO FAMILY MEMBERS: Amounts Paid Must be Traceable**

---

Oftentimes, **family members** of the owner of a business will **work for the business**. However, these arrangements can be somewhat informal, and amounts paid may be **denied as a business expense** if the work performed and amounts paid to the worker are **not properly documented**.

A June 10, 2021 **Court of Quebec** case provides one such example of this issue. An individual (P) owned and operated a corporation (Pco) that provided trucking services. Pco deducted \$46,000 over three years for amounts **paid to P's father-in-law and mother-in-law** for filing and driving services. Pco also deducted approximately \$11,000 over two years for **payments to P's spouse** for filing services. P was assessed with income on all of these amounts.



The Court reviewed whether Pco actually paid the amounts to the family members.

#### **Taxpayer loses**

The taxpayer argued that, while P's **father-in-law and mother-in-law never cashed the cheques** provided by Pco, these payments represented their contributions to household expenses. However, the Court found that the **amounts were never paid**.

All payments to P's spouse were made to a **joint bank account** with P, but the payments **did not specifically correspond** with the amounts P's spouse was allegedly paid for her services. P argued that funds from the joint account (reflecting her compensation) were used to pay off P's spouse's

credit card bills. Again, the Court found that **no payments were actually made to P's spouse**.

The Court noted that it believed **P's spouse did provide services** and that the result would have been **different** if the bank statements had shown **amounts paid directly** to her for her services.

As no payments were determined to have been made to P's spouse or his in-laws, **no amounts were permitted to be deducted**. Further, the Court determined that these assessments could be made **outside the normal reassessment period** and that the assessed **gross negligence penalties** were justified.

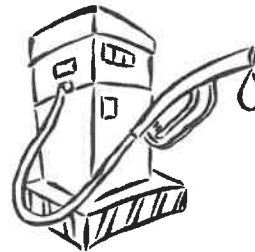
**ACTION ITEM: Family members should be paid for work done for the business in the same manner as other non-family members.**

---

### **PROVIDING SUPPLIES TO YOUR CONTRACTORS: GST/HST Issues**

---

In a July 29, 2021 **Tax Court of Canada** case, a **trucking company** (the taxpayer) engaged the services of a number of **drivers as independent contractors (ICs)**. The taxpayer **provided the vehicles along with a fuel card** (that would cover all fueling costs). However, since the contract stipulated that the



ICs were responsible for the fuel, **payouts to the ICs were reduced by 76 cents/km for fuel**. These were referred to as **chargebacks**. CRA had assessed the taxpayer with HST of **13% on all of the chargebacks** (amounting to over \$118,000 over a 30-month period), arguing that they were taxable supplies (in Ontario).

#### **Taxpayer loses – no fuel was received**

Since the taxpayer **never physically received the fuel**, the taxpayer argued that it **never actually provided a supply** (or resupply) to the ICs. However, the Court determined that the taxpayer was considered the **original recipient** because the taxpayer was **liable for the payment of the fuel card debts**. The taxpayer then would have been considered to **immediately resupply** the fuel to the ICs in exchange for chargebacks reconciled at the completion of the delivery.

Further, the Court determined that the taxpayer was **not acting as an agent for the ICs** since it was in the taxpayer's best interest to ensure that fuel could always be purchased seamlessly (i.e. without the possibility of interrupting the delivery due to an IC's financial difficulty), and the independent contractor **agreement was clear** that the parties were **separate and not acting in an agency arrangement**.

# **Tax Tips & Traps**

### Taxpayer wins – place of supply

CRA had assessed on the basis that the **resupply of fuel** to the ICs occurred at the taxpayer's office in **Ontario**, the place from which the **payments were made** and reconciled. However, the Court found that the supply was actually provided in the place where the **fuel was purchased and inserted**. Since **69% of the fueling costs** related to expenditures **outside of Canada**, the Court found that the **same percentage of total chargebacks was not taxable supplies**. The GST/HST to be charged on resupply was reduced by this amount.

The Court also noted that some of the fuel costs were also likely incurred **within Canada but outside of Ontario**, meaning that the GST/HST charged in some cases would likely **vary from the 13% assessed**.

### Audit triggered by inaccurate bookkeeping

The fuel and maintenance chargebacks had been **originally incorrectly coded** in the accounting records as **payments for "rental"** of the taxpayer's trucks to the ICs. As trucks supplied in Ontario by rental likely would have been subject to a full 13% HST charge, one can understand where CRA's position may have originated. The clarification occurred at the notice of objection phase. Had the chargebacks been correctly coded from the beginning, some of the problems and dispute costs may have been avoided.

**ACTION ITEM:** *The details of supply agreements to contractors should be reviewed to determine if GST/HST should be charged. Also, if uncertain how to code an item for bookkeeping purposes, seek guidance from an accounting professional as incorrect treatment may trigger an audit.*

---

## DIRECTOR LIABILITY: Properly Resigning

---

Directors can be **personally liable** for unremitted employee **source deductions** and **GST/HST** unless they exercise **due diligence** to **prevent failure to remit** these amounts on a timely basis. CRA cannot personally assess the director more than **two years** after the individual properly **resigns** as a director.



In an August 11, 2021 **Tax Court of Canada** case, the Court reviewed **whether** the individual **properly resigned** as a **director**. CRA assessed the taxpayer as a director personally for \$305,390 of **unremitted source withholdings** for the 2008 to 2014 years on the basis that he never properly resigned.

The taxpayer was appointed as a director in 1999 at the commencement of his employment as a programmer. In 2011, the taxpayer sent an **email resigning his employment** to the **corporation's owner**, followed by a phone call. The **taxpayer**

**provided nothing in writing** to the corporation (as a legal entity separate from its owner). The taxpayer asserted that as the assessment was issued in 2016, more than two years after he allegedly resigned as a director, the assessment should be vacated.

### Taxpayer loses – resignation

In referencing the **Ontario Corporations Business Act**, the Court reiterated that the **resignation of a director is effective** at the time a **written resignation is received by the corporation** or at a time specified in the resignation. As no written resignation of his position as a director was sent by the taxpayer or received by the corporation, the Court ruled that the **taxpayer had not resigned**. In other words, as the taxpayer was both an employee and a director, resigning as an employee was not automatically a resignation as a director.

### Taxpayer wins – CRA's assessment

After reviewing testimony and various documents, the Court found that the **underlying assessment was overstated**. As the Court did not have evidence to reduce the assessment to the proper amount, the **appeal was allowed** in full.

While this was an Ontario case, similar rules regarding resigning as a director exist in other jurisdictions.

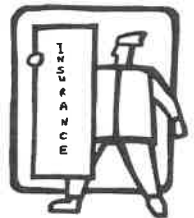
**ACTION ITEM:** *If you intend to resign as a director, ensure that the resignation of yourself as a director is received by the corporation.*

---

## LIFE INSURANCE POLICIES: Using Tracking Shares

---

When a shareholder **passes away**, their shares are **deemed** to be **disposed** of at **fair market value (FMV)** unless a tax-free rollover is available and used. This can cause a **tax liability** at a time when no cash is available. Holding a **life insurance policy** in the corporation in respect of the owner-manager can fund these tax liabilities or provide cash to buy out the shares from the estate.



In some cases, **whole-life insurance policies** are used as tax-sheltered **investment tools**. However, a **problem** may arise in that the **FMV** of the insurance policy is deemed to be its **cash surrender value (CSV)** for the purpose of determining the FMV of the shares of the corporation. In other words, obtaining such a policy potentially **increases the gain** experienced on the shares upon deemed disposition at death. Also, the insurance proceeds may not go to the desired party.

**Insurance tracking shares** can be used to address these issues. They are essentially shares whose **value is directly attached to a policy's CSV**, death benefit, or both. They can be issued as preferred shares **without access to voting**

---

# Tax Tips & Traps

---

rights, dividends from business profits, or participation in value growth of the rest of the business. If obtained at the initiation of the life insurance policy, the shares can be purchased for nominal consideration because the FMV of the policy should also be nominal. The insurance tracking shares could be redeemed after death, with the related dividend being tax-free by using the increased capital dividend account from the payout of the insurance policy.

As the policy increases in value due to the investments, so do the tracking shares, which would be held by the specific parties intended to benefit from the increases, such as the individual's children. Two May 19, 2021 Technical Interpretations confirmed CRA's 2005 position that the CSV would be allocated between the common shares and the insurance tracking shares based on the rights and attributes of each class, using the same valuation principles that would guide the allocation of the value of other corporate assets.

If done correctly, the proceeds of the common shares on death would not be affected by the increase in insurance policy value. However, it is important to note that a specialist should be used in setting up these shares as significant precision in the share attributes is required to ensure that it functions as intended.

**ACTION ITEM:** Holding a life insurance policy in a corporation can be a useful tool to assist with continuity upon death of an owner-manager. The use of insurance tracking shares can mitigate increases in capital gains upon death when using such policies.

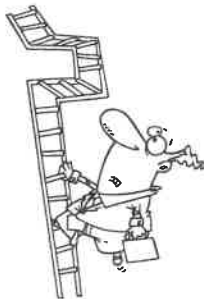
---

## HOLDING DIGITAL ASSETS IN RRSPs: Pitfalls and Possibilities

---

Recently, individuals have become more interested in investing in digital assets such as cryptocurrencies (Bitcoin, Ethereum, Dash etc.); cryptocurrency liquidity mining and yield farming; and non-fungible tokens (NFTs). The next question often asked is whether such items can be held in tax-advantaged accounts such as an RRSP.

An RRSP's tax-preferred treatment only extends to "qualified investments." Broadly speaking, qualified investments only include money and securities that are listed on a designated stock exchange. As such, digital assets like cryptocurrencies and NFTs are not qualified investments, so they cannot be held in an RRSP.



However, the investment market has seen a recent surge in cryptocurrency-based exchange-traded funds (ETFs). Many of these are traded on designated stock exchanges, so these cryptocurrency ETFs may be qualified investments. A

September 20, 2021 Walletbliss article (**Best Crypto ETFs in Canada (2021): Cryptocurrency For All**, Simon Ikuseru) lists Canadian Bitcoin and Ethereum ETFs noted as being eligible RRSP and TFSA investments.

Caution must be afforded as a penalty tax applies if the RRSP acquires a non-qualified investment, with the penalty tax equal to 50% of the fair market value of that investment. In addition, the RRSP is taxable on any income from the non-qualified investment and on any capital gain (not the normal 50% taxable capital gain) from disposing of the non-qualified investment.

**ACTION ITEM:** If interested in holding digital assets in a tax-sheltered savings account such as an RRSP, make sure that item is a qualified investment.

---

## WITHDRAWING FROM FAMILY RESPs: Flexible Planning Possibilities

---

A July 21, 2021 Money Sense article (My three kids chose different educational paths. How do I withdraw RESP funds in a way that's fair to them and avoids unnecessary taxes?, Allan Norman) considered some possibilities and strategies to discuss when withdrawing funds from a single RESP when children have different financial needs for their education. Some of the key points included the following:



- There is likely a minimum educational assistance payment (EAP) withdrawal that should be taken, even by the child that needs it least.
- The EAP includes government grants (up to \$7,200) and accumulated investment earnings on both the grants and taxpayer contributions.
- The grants can be shared, but only up to \$7,200 can be received per child, with unused amounts required to be returned to the government.
- Only \$5,000 in EAPs can be withdrawn in the first 13 weeks of consecutive enrollment.
- The withdrawal amount is not restricted by school costs.
- The children are taxed on EAP withdrawals.
- It is generally best to start withdrawing the EAP amounts as early in the child's enrollment as possible, when the child's taxable income is lowest. If the child is expected to experience lower income in later years, there is flexibility to withdraw EAP amounts in those later years instead.
- The level of EAP withdrawn for each child can be adjusted. As individuals are taxed on the EAP withdrawals, planning should consider the children's other expected income (e.g. targeting less EAPs for years in

# Tax Tips & Traps

which they will be working, perhaps due to co-op programs or graduation). Consider having the **EAP completely withdrawn** before the year of the **last spring semester** as the child will likely have a higher income as they start to work later in the year.

- To the extent that **investment earnings remain** after all EAP withdrawals for the children are complete, the **excess can be received by the subscriber**. However, these amounts are not only taxable, but are subject to an **additional 20% tax**. Alternatively, up to \$50,000 in withdrawals can also be **transferred to the RESP subscriber's RRSP** (if sufficient RRSP contribution room is available), thus eliminating the additional 20% tax. An immediate decision is not necessary as the funds can be retained in the RESP until the 36th year after it was opened.

**ACTION ITEM:** *The type, timing, and amount of RESP withdrawals can significantly impact overall levels of taxation. Where an RESP is held for multiple children, greater flexibility exists. Consult a specialist to determine what should be withdrawn, at what time, and by whom.*

---

## WORKSPACE IN HOME CLAIMS: CRA Reviews

---

For the 2020 year, many employees were **required to work from home** due to the COVID-19 pandemic. Those employees generally had two deduction possibilities: using the **flat method** of claiming \$2/day the individual worked from home, or doing a **detailed calculation** to claim the actual costs associated with working from home. While the first option was only a temporary relieving measure for the 2020 year, the Liberal election platform promised to extend access to this deduction for the 2021 and 2022 years.



In the summer of 2021, CRA started to **review these claims**. A tax journalist from the Financial post, was one of the individuals selected for review. He discussed his experiences in an August 5, 2021 article (What you need to know if the **CRA reviews your home office expense claims**, Jamie Golombek). The author had used the detailed method to claim **actual workspace in home expenses** and was asked to provide (among other items):

- an employer-signed **Form T2200** and a **Form T777** setting out the claims;
- receipts and **supporting documents**, noting that credit card statements, bank statements, or cheques would not be sufficient support;
- for the **workspace** itself, the **calculation details** for the percentage claimed, including **space used** for employment and personal purposes and a copy of the **floor plan of the residence with the home office**; and
- for **cell phone expenses**, CRA requested copies of the **mobile contract**, monthly **account summaries**, proof of payment, and a **breakdown of the minutes and data** used to earn employment income.

Similar to other deductions against income, not all claims are reviewed; nonetheless, taxpayers should be prepared to provide this level and type of detailed support.

Also, in a **Technical Interpretation**, CRA confirmed that the **temporary flat-rate claim** of \$2 per day (maximum \$400) can be deducted by **adult children** living at home provided that they **contribute** towards the **payment** of eligible **home office expenses** and meet the relevant eligibility criteria.

**ACTION ITEM:** *Be prepared to provide detailed supporting documentation for workspace in home claims made under the detailed method.*

The preceding information is for educational purposes only. As it is impossible to include all situations, circumstances and exceptions in a newsletter such as this, a further review should be done by a qualified professional.

No individual or organization involved in either the preparation or distribution of this letter accepts any contractual, tortious, or any other form of liability for its contents.

For any questions... give us a call.

# Tax Tips & Traps